Preliminary Recommendations on Performance Measurement

April 26, 2016
10:15am-11:30am
WELCOME

Dana Safran, MD
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PBP Work Group
Chief Performance Measurement & Improvement Officer and Senior Vice President, Enterprise Analytics
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HCP-LAN
Health Care Payment Learning & Action Network
SESSION OBJECTIVES

- Provide an overview of the PBP Work group’s objectives, and draft recommendations, relating to performance measurement in a PBP models
- Provide insights into stakeholder strategies to measuring performance in PBP models
- Offer opportunity for audience questions and facilitated discussion
## AGENDA

<table>
<thead>
<tr>
<th>Time (ET)</th>
<th>Topic &amp; Speaker</th>
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<tbody>
<tr>
<td>10:15-10:35am</td>
<td>Overview of white paper and recommendations</td>
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<td>Dana Safran</td>
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<tr>
<td>10:35-10:50am</td>
<td>Stakeholder perspectives on the importance and impact of performance measurement in PBP models</td>
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<td>Jean Moody-Williams, Elizabeth Mitchell and Andrew Sperling</td>
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<td>10:50-11:30am</td>
<td>Facilitated discussion</td>
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PERFORMANCE MEASUREMENT

Principles

• Performance Measurement is foundational to the success of population-based payment models to advance better outcomes for patients and populations.

• Because population-based payment models address the full continuum of care, measure sets have to span the full continuum across time, across providers, and across settings.

• The measures required for the long-term success and sustainability of population-based payment model are fundamentally different from the measures used in traditional FFS payment models.

• The use of performance measurement for payment in PBP models must create meaningful incentives for systems to advance better results for patients and populations.
PERFORMANCE MEASUREMENT

Measures By Purpose Area

Recommendation: To support the long-term success and sustainability of population-based payment models, future state measures must be based, as much as possible, on results that matter to patients (e.g., functional status) or the best available intermediate outcomes known to produce these results.
PERFORMANCE MEASUREMENT

Recommendations

1. To support the long-term success and sustainability of population-based payment models, future state measures must be based, as much as possible, on results that matter to patients (e.g., functional status) or the best available intermediate outcomes known to produce these results.

2. Because fragmentation across population-based payment models can undercut success, reliance on core measure sets is valuable. However, the inadequacy, volume, and process orientation of existing measures necessitates ongoing innovation.
Recommendations

3. A governance process is needed to oversee and accelerate the development, testing, and use of new, high priority measures for population-based payment models.

4. In service of a future state that employs measures that are outcomes-oriented, the infrastructure nationally must be addressed to systematically capture, use, and report clinically rich and patient-reported data.

5. Providers in population-based payment models should have meaningful incentives to deliver high-quality care, achieve favorable outcomes, and manage the total cost of care.
PERFORMANCE MEASUREMENT

Recommendations

6. Measurement systems should define performance targets in a way that motivates ongoing improvement across the performance continuum, promotes best practices sharing, avoids a forced curve that mandates winners and losers, and enables long-term planning and commitment to improvement.

a) Measure targets should be set in absolute (not relative) terms, established prior to the measurement period and fixed for a minimum of one year, although ideally for the full contract term.

b) Measure targets should include a range of scores on each measure to enable the incentive system to reward both performance and improvement.
Recommendations

7. Adherence to good measurement science and implementation (e.g., sample size requirements, demonstrated reliability and validity, nationally accepted, clinically important, provider opportunity to improve before accountability starts) is critical to achieving the desired results from performance measurements in population-based payment models.
Jean Moody-Williams
Deputy Director, Center for Clinical Standards and Quality
Centers for Medicaid & Medicaid Services

Elizabeth Mitchell
Member
PBP Work Group
President and Chief Executive Officer
Network of Regional Healthcare Improvement

Andrew Sperling
Member
PBP Work Group
Director of Federal Legislative Advocacy
National Alliance on Mental Illness
QUESTIONS TO RUN ON

• From your perspective, what do you hear in the performance measurement recommendations that is most important or valuable to your stakeholders?

• Which are the most important barriers to be addressed in order to successfully realize the vision of performance measurement for PBP models that is outlined in the white paper?
Jean Moody-Williams
Deputy Director, Center for Clinical Standards and Quality
Centers for Medicare & Medicaid Services
Andrew Sperling
Member
PBP Work Group
Director of Federal Legislative Advocacy
National Alliance on Mental Illness
Q&A?

What questions do you have about the Performance Measurement recommendations?

What changes or additions to these recommendations would you suggest that would help you implement PBPs in your market?

What do you see as the most significant barriers to adopting these recommendations?
Access the white paper: 

Here